



**OPENING REMARKS BY THE CHAIRPERSON, JLOS  
TECHNICAL COMMITTEE AT THE CONSULTATIVE WORKSHOP ON  
THIRD JLOS STRATEGIC INVESTMENT PLAN, SIPIII  
IMPERIAL ROYALE HOTEL, KAMPALA; JAN 20, 2012**

Members of the Civil Society Organizations

Your Worships

Members of the District Chain linked Committees

Our Internal Stakeholders

Ladies and Gentlemen.

I welcome you all to this consultative workshop on the Third Justice Law and Order Sector (JLOS) Strategic Investment Plan, SIPIII. I thank you for sparing your very valuable time to attend the workshop.

The Justice Law and Order Sector is a sector wide approach which was set up in 1999 to enhance policy coordination and programme implementation in all the institutions charged with the administration of justice, maintenance of law and order and human rights. JLOS is made up of 15 institutions, whose core mandate is to promote the rule of law by ensuring that all people in Uganda enjoy the safety of person and security of property.

Since its establishment, JLOS has had two investment plans. The first investment plan 2000-2006 was concerned with improving criminal and commercial justice; while the second investment plan 2006-2012 (SIPII) expanded the scope of JLOS program activities to include criminal, family, land and commercial justice.

JLOS will conclude implementation of SIPII in June 2012. The plan incorporated a common vision, policy framework, with unified objectives and plans for five years. The sector wide approach that JLOS adopted over 10 years ago is an ongoing process. Therefore, the third sector investment plan must build on the successes of the two previous plans as well as ensuring the implementation of the National Development Plan.

JLOS considers civil society organizations and non-state actors as key stakeholders and partners in the administration of justice, maintenance of law and order and human rights. You represent the demand side of justice and perform very critical functions of monitoring our programs as well as oversight. For brevity you are always keeping us on our feet and that what is we like, because we cannot improve service delivery without satisfying the needs of our clients, whom you represent. It is for this reason that we would like to engage you more in improving our work. We would like you to participate in formulation of our policies, agenda setting, identification of gaps in service delivery, supporting the independence of the Judiciary and correcting us where we are going wrong. There is no better opportunity for engaging with us than inputting in our third sector investment plan, which is going to guide our activities in the next five years.

I take this opportunity to stress the importance of a concrete strategic plan in guiding a reform process such as JLOS. The process of developing such a plan requires sufficient time, finances, consultation and expertise in a range of areas.

The sector management structures considered the results framework and we are satisfied with the direction being proposed. We particularly need to strengthen the capacity of the institutions to implement their mandates and widen the scope of interventions. We need to deepen access to our services and promote the observance of human rights as well as ensure accountability to ourselves and our stakeholders especially the civil society organizations and non-state actors.

The goal of the Sector under SIPII “**promoting the rule of law** “ is being proposed to rally all JLOS institutions to a common destiny as we serve the people of Uganda and strive to ensure that all people in Uganda live in safe and just society.

I would like to urge you especially members of the District Chain Linked Committees who are JLOS foot soldiers in the field, to take keen interest in developing the SIPIII because strategic planning promotes strategic thinking acting and learning through dialogue among common actors; it improves decision making and benefits society and the people involved and enhances organizational efficiency. However, just creating a strategic plan is not enough; the changes called for by the adopted strategies must be brought to life to create real value for the organizations and stakeholders.

Having laid the framework for the programmes, let me remind you that JLOS would like to have a strategic plan that is impact oriented and one that strikes a balance between institutional stabilization focusing on brick and mortar initiatives as well as innovative approaches to address the challenges within the administration of justice, maintenance of law and order as well as the promotion and observance of human rights.

I urge you to pay special attention to the expected results, milestones, responsibility centres, management processes, resources and monitoring and evaluation which are critical deliverables of any strategic plan. I am confident that by the end of this workshop, we shall have further input and enrichment of the draft SIPIII bearing in mind the concerns I have raised.

On behalf of the Justice Law and Order Sector, may I take this opportunity to thank our external facilitators especially Ms. Valentine Namakula and the SIPIII task force for producing a good working draft document on SIPIII. I also thank you for responding positively to our invitation to this workshop.

I wish you frank and fruitful discussion.

**Henry Adonyo**

**CHAIRPERSON JLOS TECHNICAL COMMITTEE, KAMPALA**